

## Corporate Overview AUGUST 2023

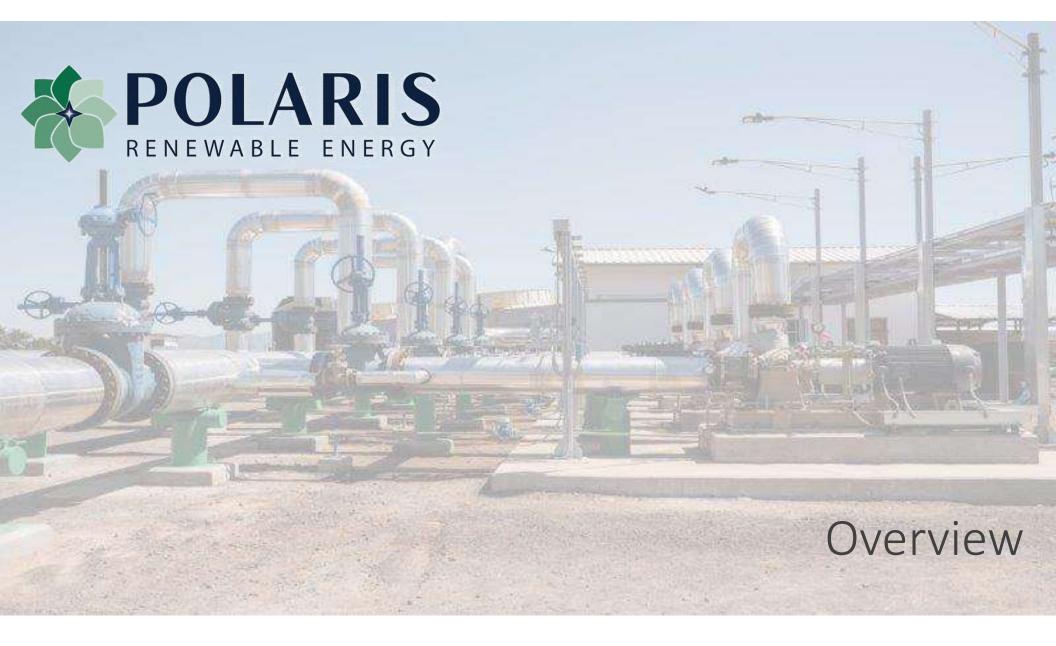
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#### Forward-Looking Information

This Presentation contains certain "forward-looking information" which may include, but is not limited to, statements with respect to future events or future performance, management's expectations regarding the Company's pro-forma financial profile, growth of cash flow per share and leveraging of available cash resources, the Company's future access to similar deal opportunities throughout Latin America, the expected MWh per year production of the acquired projects, the net capital investment in the Generación Andina projects and the length of the related construction periods. Such forward-looking information reflects management's current beliefs and is based on information currently available to management. Often, but not always, forward-looking statements can be identified by the use of words such as "plans", "expects", "is expected", "budget", "scheduled", "estimates", "forecasts", "predicts", "intends", "targets", "aims", "anticipates" or "believes" or variations (including negative variations) of such words and phrases or may be identified by statements to the effect that certain actions "may", "could", "should", "would", "might" or "will" be taken, occur or be achieved. A number of known and unknown risks, uncertainties and other factors may cause the actual results or performance to materially differ from any future results or performance expressed or implied by the forward-looking information. Such factors include, among others, general business, economic, competitive, political and social uncertainties; the actual results of current geothermal and hydro energy production, development and/or exploration activities and the accuracy of probability simulations prepared to predict prospective geothermal resources; changes in project parameters as plans continue to be refined; possible variations of production rates; failure of plant, equipment or processes to operate as anticipated; accidents, labor disputes and other risks of the geothermal and hydro power industries; political instability or insurrection or war; labor force availability and turnover; delays in obtaining governmental approvals or in the completion of development or construction activities, or in the commencement of operations; the ability of the Company to continue as a going concern and general economic conditions, as well as those factors discussed in the section entitled "Risk Factors" in the Company's Annual Information Form. These factors should be considered carefully, and readers of this Presentation should not place undue reliance on forward-looking information.

Although the forward-looking information contained in this Presentation is based upon what management believes to be reasonable assumptions, there can be no assurance that such forward-looking information will prove to be accurate, as actual results and future events could differ materially from those anticipated in such information. Accordingly, readers should not place undue reliance on forward-looking information. The information in this Presentation, including such forward-looking information, is made as of the date of this Presentation and, other than as required by applicable securities laws, Polaris Renewable Energy Inc. assumes no obligation to update or revise such information to reflect new events or circumstances.





### **Polaris Overview**

Polaris is an Owner, operator, developer and acquirer of renewable energy projects in Latin America.



7 Plants currently in Operation

#### <u>Goal</u>

Create a mid-size, regional platform in Latin America. Continue to grow and diversify in the region through renewable energy projects with attractive return profiles.



100% renewable energy.



- Including storage.
- Regional platform with a medium term capacity of 500 to 1,000 MWs.

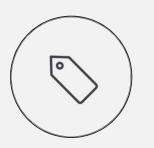


- Regional head office in Panama.
  - Partner of choice in región.





#### Capital Markets Snapshot



PRICE C\$14.50 (~US\$10.74)

SYMBOL: PIF.TO

shares outstanding <sup>(1)</sup> 21.0 mm

MARKET CAPITALIZATION <sup>(2)</sup> US\$227 mm

**2023E EBITDA**<sup>(3)</sup> ∼US\$57-\$61 mm

#### 2023e operating cash FLOW<sup>(3)</sup> ~US\$40 mm

- (1) As at June, 2023.
- (2) Assumed Fx of C\$1.00 = US\$0.75.
- (3) Range of Analysts estimates.
- (4) Enterprise Value represents market capitalization plus total debt less cash and cash equivalents
- (5) Operating Cash Flow represents EBITDA less Interest Expense less cash taxes.



**Debt** <sup>(1)</sup> US\$185 mm

**cash on hand** US\$40 mm

enterprise value (4) ~US\$376 mm annual dividend US\$0.60

**DIVIDEND YIELD** 5.6%

ev / ebitda multiple  $^{\scriptscriptstyle (3)}$   $\sim 6.0 \text{x}\text{-}6.5 \text{x}$ 

**CF MULTIPLE** <sup>(3)</sup> ∼ 5.5x-5.8x

### Why Latin America?

- Grids continue to grow  $\simeq$  3 to 6% per year.
- Per Capita power consumption remains a fraction of N.A  $\rightarrow$  i.e. 1/5th to 1/10<sup>th</sup>
- Nuclear, coal and large dams much less likely than N.A.
  - Renewables key
- Fossil fuels still play a key role in most grids pricing power inflationary
- Our view is that political risk is more "perceived" than actual, in electricity
  - Credit risk of sector is very good.
  - Power is an absolute necessity for countries to continue to develop.



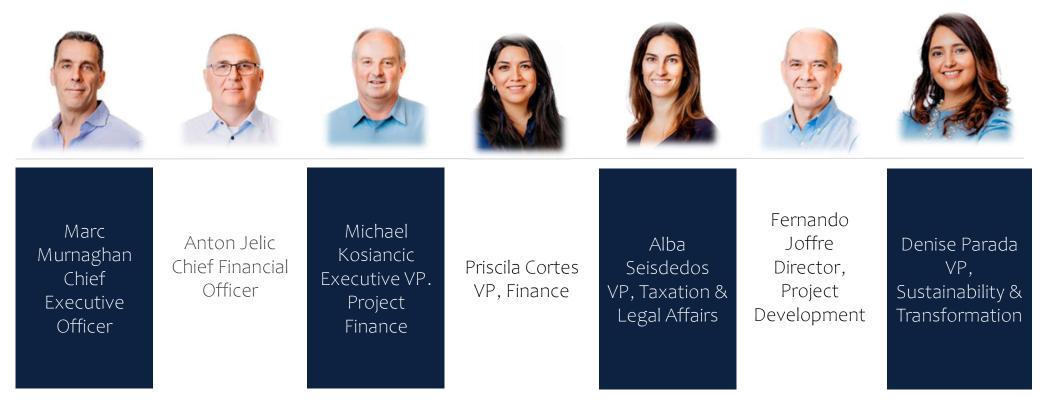
Renewable energy is growing and provides attractive, longterm return profiles + CO2 Optionality







#### Corporate Finance / Development Team - Toronto



The team in Toronto handles equity and debt financing, accounting, tax structuring and other public company requirements.



### Regional Operating / Project Management Team



The regional team manages all plant operations and maintenance, project and construction management as well as local accounting and administrative matters.



### Skillset from project sourcing to project operations





### ESG – Long History and Core Focus

https://polarisrei.com/sustainability/



#### Conservative Contract Structure and Balance Sheet

- 100% of Revenues denominated in US\$
- 98% of Revenues fully contracted with Government entities
  - Panama not contracted (~2% of revenue) but will assess contract opportunities in next 12 months
- Weighted average remaining life on contracts of ~13.8 years
- 2023E Net Debt to EBITDA of ~2.5x
- Bulk of debt amortizing over time in line with contract expiries
- Only "bullet" payment comes in 2028 of \$20 million to Brookfield



#### **Contract Summary**

Project	Off-Taker	Terms	Price/Indexation
San Jacinto (Nicaragua)	Government Owned Dis Norte Dis Sur (DNDS)	<ol> <li>18 Years to January 2039</li> <li>No delivery minimum</li> </ol>	1) \$111.20 Fixed Price
Canoa I (DR)	Regulated Distributor Edesur – Government controlled entity	<ol> <li>20-years to March 2040</li> <li>No minimum delivery</li> </ol>	<ol> <li>Initial price of \$125/MWh</li> <li>Escalated at 1.22% until cap of \$143/MWh is reached, then flat until 2040</li> </ol>
8 de Agosto/El Carmen (Peru)	Government Regulated Ministero de Energia y Minas (MEM)	1) Both 20 years to December 2039	<ol> <li>Starting Price of \$53.90/MWh and \$55.90 respectively</li> <li>Indexed annually subject to minimum of 5% every two years at US\$ CPI.</li> </ol>
Canchayllo (Peru)	Government Regulated Ministero de Energia y Minas (MEM)	1) 20 years to <b>December 2034</b>	<ol> <li>Starting Price of \$47.40/MWh</li> <li>Indexed annually subject to minimum of 5% every two years at US\$ CPI.</li> </ol>
San Jose de Minas (Ecuador)	CONELEC – Government body	<ol> <li>15-years to December 2029</li> <li>Concession from May 2014 – May 2053</li> </ol>	<ol> <li>Fixed price at \$78.10</li> <li>Thereafter at market</li> </ol>
Vista Hermosa (Panama)	No Of-Taker	1) NA	1) NA



#### Project Debt Summary

Project	Amount	Fixed/Floating?	Rate
San Jacinto	\$102 million	Floating - LIBOR +6.75%	11.56%
Peru – Senior Debt	\$20 million	Fixed	7.00%
Peru – Brookfield Canoa	\$25 million \$33 million	Fixed Fixed	8.75% 7.00%
San Jose de Minas	\$5 million	Fixed	7.95%
Total	\$185 million		10.0% Blended, Current Average
Less: Consolidated Cash	\$42 million		
Net Debt	\$143 million		

• San Jacinto is the only floating rate loan we have – amortizing down faster than other loans



### Inflation Commentary

- Nicaragua contract is fixed however numerous opportunities exist to re-invest cash flow and have net growth – ie well optimization program in 2023
- Peru inflator is full US\$ CPI ; 1.22% per year in the Dominican.
- First comment is that we are not seeing as much labour cost inflation in our markets different demographics than North America – and we already offer competitive pay in US\$
- Some cost efficiency opportunities still exist
  - Ie insourcing the operations in Peru starting in 2023
  - Headcount levelling off despite growth
- Overall 5 year plan with inflators and cost inflation the plan has:
  - +\$1.5 million in revenue on current operating plants
  - +\$1.0 million in cost inflation on current operating plants
  - This does not include new / growth projects





## Key Initiatives/Growth Projects

### Growing from Here

Country	Project	Size	Investment	EBITDA Pickup	Timing - COD
Peru 😛	Battery	1 Mwhr	\$500k	\$150k	Q3-2023
Ecuador 🗾 💆	Additional Stream	1 -2 MWs	\$3.0 million	\$700k	Q2-2024
Nicaragua	Acid Jobs	0-5 MWs	\$2.0 million	\$0-\$5.0 million	Q3-2023
DR <b>E</b>	Canoa 1	2-5 MWs	\$800k to \$2.0 million	\$500k to \$1.5 million	Q2-2024
DR	Canoa 2	25 MWs	\$30 million	\$4.5 million	Q2-2024
Panamá 📩	VH 2/3	25 MWs	\$25 million	\$3.0-\$3.5 million	Q4-2024
Total		~60-70 MWs	~\$85 million	\$12-\$18 million	



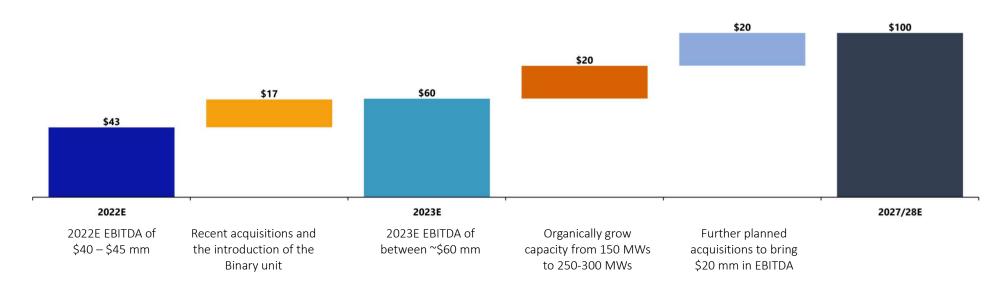
#### Canoa 2

- Polaris is aiming to effectively double the capacity at the operational Canoa project in Dominican Republic
- +25 MW ac
- Definitive Concession was signed December 2022 to expand capacity
- PPA signed on May 18<sup>th</sup>, 2023
- 15 Years starting price at \$82.35 with ~20% inflating at CPI for 5 years
- Land already secured
- Initial construction works have commenced
- Timeline to construct approximately 15 months ie Q3 2024 commissioning date
- Total costs estimated to be in the \$25-\$28 million range budget to be finalized within 2 months



### 5 – Year EBITDA Growth Plan

- Through acquisitions and plant optimization and expansion, Polaris intends to reach a targeted \$100 mm in EBITDA over the next 5-years
  - EBITDA estimates do not include additional revenue from carbon credits
  - Nicaragua EBITDA would represent ~37%-42% of total



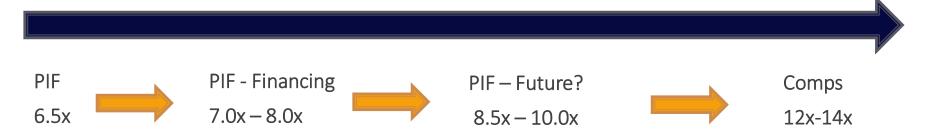
#### Illustrative 5-Year EBITDA Growth<sup>(1)</sup>

All \$ amounts are in US\$, unless otherwise stated 1. Based on Management estimates and asso

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Based on Management estimates and assumptions of asset performance and interest rate levels

## Funding the Growth / Multiple Expansion



- Strategy first and foremost is to fund approximately 50% of the growth with internally generated cash flow
- External equity can be raised in incremental amounts and *after* organically funded projects have been brought online – ie Canoa 2 – and only after we are more diversified and the multiple starts expanding
- Such capital raises would be used for identified/contracted opportunities that further the diversification progress
- This could reduce overall dilution in achieving the 5-Year Plan
- If PIF raised equity in the multiple range above (ie 7-8x), the estimated dilution to shareholders would only be in the range of 15%-20% VS. a growth in EBITDA of ~60%-70%



### Funding the Growth

- Traditional project finance market is still strong
  - Longer duration in nature so rates have not risen significantly
- Net Debt to 2023E EBITDA is approximately 2.5x
- This is very low given the highly contracted nature of our revenues
- Green Bond framework completed August 2022
  - Bond markets were very challenging due to rates but could open up
- While the main San Jacinto cannot be repaid until Jan-2024 it will represent a great opportunity to do a larger, more global Green Bond and truly optimize the balance sheet
  - Several development projects plus one meaningful acquisition will set the Company us for this milestone





## **Carbon Credits**

#### Price developments – Carbon Credits



- Interestingly the prices of CO2 credits very much reflect the overall decline in interest in the sector
- Should be a leading barometer in reverse



### Carbon Credits - All Projects Summary

Plant	Fully Verified	~Annual CO2 Credits
San Jacinto	Yes	200,000
Canchayllo	Yes	15,000
8 de Agosto	Yes	<u>65,000</u>
Total		280,000
El Carmen	Q4/23	20,000
Binary	Q4/23	40,000
Vista Hermosa 1/2	Q2/24	10,000
San Jose de Minas	Q2/24	15,000
Canoa 1	Q2/24	30,000
Canoa 2	Q4/24	<u>30,000</u>
Total		~400,000 to 425,000





# Appendix: Project Summaries



# Nicaragua Geothermal Plant

## Fact Sheet – San Jacinto

POWER PLANTS	SAN JACINTO
INSTALLED CAPACITY	82 MW
CAPACITY FACTOR	95%+
PRODUCTION	~60 MW Net
TRANSMISSION LINE	ON PROPERTY
DEVELOPMENT STAGE	OPERATING SINCE 2013
РРА	FIXED PRICE TO 2039; US\$ DENOMINATED
CO <sub>2</sub> CREDITS	~200,000 Tons/year

#### PROJECT LOCATION

The San Jacinto-Tizate Geothermal plant is located in northwestern Nicaragua, in the shire of San Jacinto, municipality of Telica, 20 km from the city of Leon.



#### San Jacinto Project Overview

- 72 MW capacity turbines both online since January 2013.
- 10 MW capacity Binary plant completed December 2022
- Combined nameplate capacity of 82 MWs
- 13 production wells with productive capacity of approximately:
  - 400 tph of steam and
  - 1,600 tph of hot brine.
  - 7 Injection wells re-inject the hot brine into the reservoir to create a "closed loop" renewable energy in literal sense.
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# Peru Run of River Hydro Projects

## Fact Sheet – Canchayllo

POWER PLANTS	CANCHAYLLO
INSTALLED CAPACITY	5 MW
CAPACITY FACTOR	60% - 70%
PRODUCTION	~29-31 GWhr per year
TRANSMISSION LINE	840 M / 69 kV
DEVELOPMENT STAGE	OPERATING SINCE 2015
РРА	20-YEARS; APPROVED BY GOVERNMENT; US\$/MWH=50.50
CO <sub>2</sub> CREDITS	13,500 Tons/year

#### PROJECT LOCATION

Valley of the District Canchayllo from the city of Jauja. The Transmission Line is connected to the already completed transmission line of Oroya Nueva- Chumpe

## Fact Sheet – 8 de Agosto

POWER PLANTS	8 DE AGOSTO
INSTALLED CAPACITY	20 MW
CAPACITY FACTOR	65% to 78%
PRODUCTION	115 to 125 GWhr per year
TRANSMISSION LINE	67 KM / 60 KV
DEVELOPMENT STAGE	OPERATIONAL
РРА	20 YEARS - US \$53.90 / Mwhr – PLUS INFLATION
COD	DECEMBER 2019
CO <sub>2</sub> CREDITS	~50,000 Tons/year

#### PROJECT LOCATION

Tingo Maria, Huanuco Province connected to the national grid



## Fact Sheet – El Carmen

POWER PLANTS	EL CARMEN
INSTALLED CAPACITY	8 MW
CAPACITY FACTOR	55% to 70%
PRODUCTION	40 to 50 GWhr per year
TRANSMISSION LINE	67 KM / 60KV
DEVELOPMENT STAGE	OPERATIONAL
РРА	20 YEARS - US\$55.70/Mwhr – PLUS INFLATION
COD	NOVEMBER 2019
CO <sub>2</sub> CREDITS	~20,000 Tons/year

#### PROJECT LOCATION

Tingo Maria, Huanuco Province connecting to the national grid

POLARIS



# Dominican Republic Solar Project

## Fact Sheet – Canoa 1

POWER PLANTS	CANOA I
INSTALLED CAPACITY	25.0 MW <sub>AC</sub>
CAPACITY FACTOR	25-27%
PRODUCTION	55-60 GWhr per year
GEN-TIE LINE	3 KM / 69KV
DEVELOPMENT STAGE	OPERATIONAL
РРА	20 YEARS + 5-YEAR - US\$125.00/Mwhr –1.22%/YR TO 2033
COD	MARCH 2020

#### PROJECT LOCATION

Barahona Province, Dominican Republic connecting to the national grid



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# Panama Solar Project

# Fact Sheet – Vista Hermosa

POWER PLANTS	VISTA HERMOSA
INSTALLED CAPACITY	10 MWac
CAPACITY FACTOR	20-22%
PRODUCTION	18-20 GWhr per year
GEN-TIE LINE	Onsite
DEVELOPMENT STAGE	Operational
РРА	No contracts at this stage
COD	Q1-2023

#### PROJECT LOCATION

Vista Hermosa, Cocle Province, Panama





# Ecuador Run of River Hydro Project

## Fact Sheet – San Jose de Mi

POWER PLANT	Hidroelectric San Jose de Minas	
INSTALLED CAPACITY	6 MW	PROJECT LOCATION Canton Quito, Pichincha, Ecuador
CAPACITY FACTOR	75%	
PRODUCTION	~40 GWhr per year	
TRANSMISSION LINE	67 KM / 60 kV	
DEVELOPMENT STAGE	OPERATIONAL	
РРА	8 years - US \$78.10 / Mwhr	
COD	MARCH 2020	



## Ecuador – San Jose de Minas

- Acquisition closed first week of September 2022
- Once achieved will commence a small brownfield expansion at the site estimated to increase production from ~40,000 Mwhrs to 50,000 Mwhrs annually estimated completion time of February 2024 cost of ~\$3.0 to \$3.5 million funded with cash on hand;
- Further "capacity" expansion possible on site simply adding an extra turbine will bid into upcoming call for power
- In addition have signed a development agreement with local group to bid 3 further projects into the call for power





## Appendix: Leadership Team Biographies

### Strong Management Team

Marc Murnaghan Chief Executive Officer/Board Member

Anton Jelic Chief Financial Officer

Alexis Osorno SVP Latin America

Marc joined Polaris Renewable Energy Inc. as CEO in May 2015. Marc led the successful recapitalization transaction, including negotiation of amendments to the San Jacinto project loan documents and the power purchase agreement. Marc brings a deep background in the capital markets, having spent over 20 years in senior investment banking roles focused on Power and Alternative Energy groups. In addition, he currently chairs the Board of Directors at Autism Speaks Canada, the leading autism science and advocacy organization in Canada. Marc holds an Honours Business Administration degree from the Richard Ivey School of Business at the University of Western Ontario.

Anton joined Polaris Renewable Energy Inc. in December 2018 and is responsible for all aspects of Financial Reporting, Management Reporting, Accounting, Tax, as well as Information Technology, working closely with Marc in the areas of M&A, strategic partnerships, corporate governance and investor relations. Previously, Anton was a CFO in the Solar Energy Industry where he was also responsible for all aspects of Financial leadership. He has also been involved in the Renewable Energy industry as it relates to Biodiesel where he was a key member of the Management team of a Company that successfully progressed a technology developed at the University of Toronto. Anton holds a Bachelor of Arts, History degree from York University and is a Chartered Professional Accountant.

Alexis initially joined Polaris Renewable Energy Inc. in June 2015 as Finance Manager. Since March 2016, Alexis has been General Manager of the Nicaraguan geothermal operations, as well as continuing to maintain the aforementioned Finance Manager role. In January 2019 he was also appointed General Manager of Polaris Energy Perú, adding to his continuing oversight of the Nicaraguan operations. Alexis worked 27 years for Esso Standard Oil S.A. Limited, progressing through increasingly senior roles. Alexis has a Bachelor's degree in Electronic Engineering, a Postgraduate degree in Management from INCAE Business School and a Postgraduate degree in Finance from UAM and Tecnológico de Monterrey.



Michael Kosiancic Executive Vice President, Project Finance **Guzman Fernandez** Vice President Corporate Development **Denise M. Parada** VP, Finance Transformation & Governance

Michael joined Polaris in September 2020 as Executive Vice President, Project Finance. Michael has been involved in all aspects of managing, negotiating, structuring and execution of debt and equity transactions. Michael has more than 30 years of investment experience, including over 25 years in the renewable energy infrastructure space. Michael has been involved in over \$4.0 billion in financing of power plants in his 20+ years in the energy industry, with renewable energy being a concentrated focus. Michael is a past director of Cornwall Light & Power Co.(UK), AIM PowerGen Corporation, REG Power Management Limited (UK), and Erie Shores Wind Farm.

Guzman joined Polaris as VP, Corporate Development in March 2019 and is mainly responsible for Initiate regional efforts to close regional partnership opportunities and engage in due diligence and transaction implementation from initial assessment to close.

Guzman holds Law Degree and, Master in Law from the European and Intellectual Property Law. he began his career with Pre-Bar Exam Stage Lalive Law Firm in Geneva and then held various management positions in Latin-American in the oil & gas industries as well as the energy sector. Denise joined Polaris in December 2020 and is responsible for leading the Finance Transformation initiatives including all aspects of the implementation of a new ERP system and related information technology tools. Denise also works closely with Senior Management and the Board of Directors on corporate governance, sustainability matters and strategic initiatives. Denise has held various progressive positions in Audit, Advisory, Accounting, Policy Development, Compliance and Financial Reporting, the most recent of which was for a TSX-listed company in the precious metals sector with a \$6 billion market capitalization.



#### Priscila Cortes VP, Finance

**Fernando Joffre** Director, Project Development

Alba Seisdedos VP, Taxation & Legal Affairs

Priscila joined Polaris in September 2019 and is responsible for leading all aspects of Financial and Management Reporting, Accounting and Compliance for the group.

Priscila started her career as an auditor at PwC Chile, transferring to PwC Canada in 2006. Subsequently, she became the controller in a public-listed entity with operations in South America. Her focus was mining (precious metals) and oil and gas industries, transitioning into renewable energy, with Polaris. Fernando joined Polaris in June 2022. He is responsible for the development of the companies' projects, from early stage of origination until they reach operation. Fernando has more than 28 years of working experience in the electricity sector in the Americas and Middle East. His experience includes responsibilities in management of power generation companies, business development, asset management, due diligence as well as development and construction of renewable energy projects. His acumen was built with relevant experience accumulated in several countries in Latin America, Middle East, and Canada. His latest achievement was leading the development of a 32.6 MWdc project in the Dominican Republic, which reached operations in 2020.

Alba joined Polaris in November 2021 and is responsible for leading the corporate and regional tax function, among various related tasks. Previously, Alba worked for over 11 years in a Big Four firm (PwC) as manager and senior manager of the corporate tax and international tax teams in Spain, Chile, Australia, and Canada. Alba specializes in tax planning, corporate income tax, international taxation, mergers and acquisitions (M&A), corporate tax compliance, and application of accounting standards regarding corporate tax matters. During her time working at the corporate and international tax departments of PwC she assisted multinational groups within the energy industry, among others, in their cross-border operations and tax planning, with a special focus in the LATAM region.



Leonel Poveda Regional Operations & Maintenance Manager Johnny Bendaña Regional Corporate HR Manager

#### Marcela Bascope

Regional Social & Environmental Sustainability Manager

Leonel joined Polaris in May of 2008. He currently holds the position of regional operations and maintenance manager covering all the company's power plants which includes geothermal, hydroelectric and photovoltaic power plants. Additionally, he is the manager of new projects at the execution stage, being responsible for technical and quality control aspects while in construction.

Over the years working in Polaris, Leonel has held various positions in operations and general supervision, developing strategies to contribute to the optimization of costs and to increase the availability of power plants. Johnny joined Polaris in July 2009 and is responsible for the development of corporate policies and systems for human capital management for Latin America. Johnny oversees the selection, development, compensation, retention, and identification of human talent aligned with the Polaris strategy. Prior to joining Polaris, Johnny held various progressive positions up to Head of Human Resources Development, in which he promoted many regulations and administrative policies that are now part of the regulatory framework of the said institution. Johnny's previous roles also included Restaurant Manager and Marketing Coordinator for McDonald's and Nabisco Cristal, respectively. Marcela joined Polaris in January 2013 and is responsible for all aspects of sustainability at a regional level. This includes environmental & social due diligence and compliance, stakeholder engagement, community development, sustainability reporting, environmental management, as well as related communications. She also oversees the corporate sustainability strategy and its implementation.

Prior to joining Polaris, Marcela worked in the microfinance sector in Nicaragua. She was also a volunteer in a Latin American NGO dedicated to building homes for families in extreme poverty, during which time she was involved in fundraising efforts.



**Carlos Diaz** Regional Financial Manager Alonzo Allen Regional Financial Controller

Carlos joined Polaris in August 2010, at its subsidiary Polaris Energy Nicaragua, S.A. and has held various progressive positions during his tenure. Currently, Carlos is responsible for overseeing the regional financial processes, treasury, budgeting, accounting, taxes, financial and fiscal audits, lender obligations and reporting, among other financial analysis and operations, ensuring internal controls and policies compliance. Previously, Carlos worked in the Administration and Human Resources department of the Central Bank of Nicaragua and then he joined the System Engineering department where he honed his skills in process automation, business intelligence and general information technology. Alonzo joined Polaris in March 2003, at its subsidiary Polaris Energy Nicaragua, S.A. and is responsible for overseeing the financial reporting of the corporation, internal reporting issued by the subsidiaries, and the relationship with external auditors and tax consultants with focus on internal controls. Previously, Alonzo was a Director of Accounting in Empresa Nicaragüense de Electricidad (ENEL), that was composed of all the power facilities in Nicaragua before the privatization: Fuel, Hydro, and Geothermal power plants, as well as Transmission and Distribution; he was responsible for Accounting and Financial and Covenants compliance Reporting, includes leading annual Financial Auditing processes.



#### **Experienced Board of Directors**



Jaime Guillen Chairman

Fluent in Spanish, Jaime is Managing Partner at Faros Infrastructure Partners LLC, an investment firm with offices in United Kingdom, United States and Mexico. Jaime has 25 years of experience in equity investments, project finance, project development, commercial contract negotiations, and company operations in a variety of sectors including energy, transport, natural resources, private equity and fund management. His experience ranges from Europe, North & Latin America, Middle East, and Asia and has had significant dealings and experience with investors, developers, financial sponsors, governments, and various industry players. Jaime earned a BS in Nuclear Engineering from MIT (US) and an MBA from Stanford University.



Marcela Paredes de Vásquez Director

Marcela Paredes de Vásquez joined the Board of Polaris Renewable Energy Inc. in June 2019. Ms. Paredes de Vásquez is the Ambassador of Panama to Chile, a post she has held since October 2018. Prior to this, Ms. Paredes de Vásquez was the Minister of Education for Panama from 2014 through 2018, and held various positions, including President, at the Technological University of Panama from 1989 through 2013. Ms. Paredes de Vásquez holds a DHL from Wilkes University, a MS in Electric Power Engineering from Rensselaer Polytechnic Institute, and a BS in Electromechanical Engineering from Technological University of Panama.



James Lawless Director

James (Jim) has been a member of the Board of Directors of Polaris Renewable Energy (previously Ram Power, Corp) since 2011 and brings 30+ years of experience in geology and the geothermal industry. He brings extensive experience with the Company's San Jacinto power project, both over the past four years as a Director, and previously as Practice Leader at Sinclair Knight Mertz Pty Ltd. ("SKM," now owned by Jacobs Engineering), where he was responsible for the technical direction and quality on all SKM projects related to geothermal resources, including the oversight of drilling activities at the San Jacinto property. Jim holds a Master of Science from the University of Waikato in geology and volcanology, related to geothermal exploration, resource evaluation and development.



#### **Experienced Board of Directors**



#### Catherine Fagnan Director

Catherine Fagnan is Associate General Counsel at Green Infrastructure Partners where she leads the legal group and is a member of the Executive Team. Green Infrastructure Partners is a large and diverse Canadian infrastructure company that offers vertically integrated solutions for public and private projects of varying size and scale. Prior to this role, Catherine was Associate General Counsel with TELUS Communications; Senior Counsel at Lafarge Canada (Holcim); and senior business and tax law associate at McCarthy Tetrault LLP. She is trilingual and holds a joint MBA from Kellogg Schulich as well as her ICD.D designation obtained from the Rotman/Institute of Corporate Directors program.



Adarsh Mehta Director

Adarsh Mehta is VP of Business Development for Jenner Renewable Consulting, where she provides renewable energy analysis to mining companies to assist them in achieving their ESG goals.

Ms. Mehta served as a member of the Board of Directors of the Canadian Wind Energy Association (CanWEA) from 2008-2015. She became Chairperson of the CanWEA Board in 2011 where she spearheaded the promotion and guidance for wind energy growth in Canada. Ms. Mehta is a volunteer and cofounder of My 100 Percent, a registered Canadian charity which helps disadvantaged children and women globally to rise out of poverty. Ms. Mehta holds a Bachelor of Mathematics degree from the University of Waterloo, a Master of Science degree from the University of Alberta, and a joint MBA degree from the Kellogg School of Management and Schulich School of Business.





Renewable Energy. Today, Tomorrow and for Future Generations.™

Energía Renovable. Hoy, Mañana y para Generaciones futuras.™

# ¡Thank you!



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